

NEVADA INTERAGENCY ADVISORY COUNCIL ON HOMELESSNESS TO HOUSING
TECHNICAL ASSISTANCE COMMITTEE – August 19, 2025

MINUTES OF THE MEETING

OF

THE NEVADA INTERAGENCY ADVISORY COUNCIL ON HOMELESSNESS TO HOUSING TECHNICAL
ASSISTANCE COMMITTEE

August 19, 2025

The Nevada Interagency Advisory Council on Homelessness to Housing Technical Assistance Committee was called to order by Chair Michele Fuller-Hallauer at 1:02 p.m. on Tuesday, August 19th, 2025. This meeting is being conducted virtually. This meeting was noticed in accordance with Nevada Open Meeting Law and posted on <https://dwss.nv.gov/Home/Features/Public-Information/> the Division of Social Services website.

COMMITTEE MEMBERS PRESENT:

Chair Michele Fuller Hallauer, Owner, CEO, Chief Strategist, Winged Wolf Innovations LLC

Vice Chair Brook Page, Corporation for Supportive Housing Director, Southwest, Nevada

Dr. Pamela Juniel, McKinney-Vento Coordinator, Nevada Department of Education

Adrienne Babbitt

Julee King, Sage Product Manager, The Partnership Center, Ltd

Dr. Dayona Turner, Title II-Part A State Director, Nevada Department of Education

Dr. Catrina Grigsby-Thedford, Executive Director, Nevada Homeless Alliance

COMMITTEE MEMBERS ABSENT:

Chris Murphey, Grants Manager, Churchill Council on Alcohol and Other Drugs DBA: New Frontier, Nevada

Austin Pollard, State Housing Manager for United Healthcare, Nevada

OTHERS PRESENT:

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Alexis Ochoa, Social Services Manager, Nevada Department of Human Services Division of Social Services

Carlea Freeman, Family Services Supervisor, Homeless to Housing, Nevada Department of Human Services Division of Social Services

Abigail Bagolor, Administrative Assistant, Homeless to Housing, Nevada Department of Human Services Division of Social Services

Gregory Farris, Administrative Assistant, Homeless to Housing, Nevada Department of Human Services Division of Social Services

Devan King, Administrative Assistant, Homeless to Housing, Nevada Department of Human Services Division of Social Services

Agenda Item I. [Welcome, Call to Order, Roll Call]

Abigail Bagolor:

Good afternoon, and welcome to the meeting of the Governor’s Interagency Advisory Council on Homelessness to Housing Technical Assistance Committee. This meeting has been publicly noticed in compliance with Nevada’s open meeting law. Chair Michele Fuller-Hallauer will call the meeting to order.

Chair Michele Fuller-Hallauer:

Good afternoon. It is 1:02 p.m. on August 19th, 2025. I’d like to call the meeting of the Nevada Interagency Council on Homelessness to Housing Technical Assistance Committee to order. Abigail, will you take roll, please?

Abigail Bagolor: [Roll Call. We Do Have Quorum.]

Agenda Item II. [General Public Comments]

Chair Michele Fuller-Hallauer:

Item number two on our agenda is public comment. No action may be taken upon a matter raised until the matter has been specifically added to the agenda. Comments are limited to three minutes. If you are making a public comment via phone, please call 1-775-321-6111, ID 489 058 294 followed by pound. We are now open to public comment. Please unmute yourself and state your name for the committee. Do we have any public comment? Have we had any email messages come in for public comment?

Abigail Bagolor:

There is none.

Chair Michele Fuller-Hallauer:

Seeing no public comment at this time, I would remind folks that there is a second public comment at the end of this meeting. I will close this public comment and move on to agenda item number three.

Agenda Item III. [For Possible Action – Discussion and Possible Approval of Minutes from July 15th, 2025 Interagency Advisory Council on Homelessness to Housing Technical Assistance Committee Meeting]

Chair Michele Fuller-Hallauer:

For our Technical Assistance Committee members, the minutes should be included in the appointment notice that was sent to your calendars. I will open this for any comments or edits that need to be made to the minutes. If there are none, I will receive a motion for approval.

Brooke Page:

I move to approve the minutes.

Chair Michele Fuller-Hallauer:

We have a motion to approve. Do I have a second?

Pamela Juniel:

I second the motion.

Chair Michele Fuller-Hallauer:

We have a motion and second. All those in favor, please unmute yourself and indicate by saying “aye”.

Brooke Page, Pamela Juniel, Dayona Turner, Adrienne Babbitt, Julee King:

Aye.

Chair Michele Fuller-Hallauer:

Any opposed, please unmute yourself and indicate by saying “nay”. Any abstentions? Motion carries. We will close agenda item number three and move on to agenda item number four.

Agenda Item IV. [For Possible Action – Discussion and Possible Vote to Fill Vacant Seats with Candidates Who Have Submitted Their Applications]

Chair Michele Fuller-Hallauer:

We had one person that submitted an application. The application went out to the committee for votes that were to be returned to the administrative team for compilation. Abigail, will you or a member of your team give us a rundown on where we are with the voting and scoring for that application?

Abigail Bagolor:

Of course. The total score we got for Arash Ghafoori is one hundred seven. Out of nine active members, we have seven who submitted their scoring matrix.

Chair Michele Fuller-Hallauer:

Thank you. Any discussion on the score or conversations on the application for Arash Ghafoori to join the Technical Assistance Committee.

Pamela Juniel:

I'm glad that I had the opportunity to participate in acknowledging Mister Ghafoori's experience. I'm also glad to see that the data that was submitted shows there's quite a bit of consistency in the scoring.

Chair Michele Fuller-Hallauer:

Thank you, Doctor Juniel. Any others?

Brooke Page:

I was curious if there's any logic around geographic representation, if we have prioritization in our charter in terms of representation of this committee and how we score that. I think it's a bit subjective.

Chair Michele Fuller-Hallauer:

That's a great question, Brooke. It is subjective. For historical context, there was discussion a few years ago around the necessity to have representation from each of CoC catchment area and representation from folks that serve the whole state. When this original scoring matrix was created there was only one person on the Technical Assistance Committee from the Southern Nevada catchment area. The majority of the folks on this group were actually from the Washoe County area. That was the reason the state geographic representation had been added to the scoring matrix. Going forward, this team might need to consider that we may need to do some definitions of what lived experience and state representation entails explaining what percentage of representation we would like from the various areas. You are correct that there is some subjectivity to those areas. We do have a completely different team at this point and we may want to reconsider what we're scoring on and what that looks like moving forward for team members. As a committee, we have the option of determining these things. We can't do that under this agenda item today, but we can set that as an agenda item for a future meeting and have a broader discussion to determine what that looks like for future members.

Brooke Page:

Thank you.

Chair Michele Fuller-Hallauer:

Doctor Juniel?

Pamela Juniel:

Brooke, thank you for bringing up that important point and to Madam Chairwoman for speaking to that because it was a question for me, too. I remember when I joined this committee, we had a discussion on

this matter, and I would love to revisit the parameters that would be applicable. I do know that the organization that Mr. Ghafoori is currently running has expanded to statewide representation.

Chair Michele Fuller-Hallauer:

Other thoughts from the committee? If there's no other discussion, does someone want to make a motion to either accept or decline Mister Ghafoori's application to join the committee?

Brooke Page:

I move that we accept Mister Ghafoori as a member of the committee.

Adrienne Babbitt:

I second the motion.

Chair Michele Fuller-Hallauer:

We have a motion and a second to accept Mister Arash Ghafoori as a member of the ICHH Technical Assistance Committee. All those in favor, please unmute yourself and indicate by saying "aye".

Brooke Page, Pamela Juniel, Dayona Turner, Adrienne Babbitt, Julee King:

Aye.

Chair Michele Fuller-Hallauer:

Anybody that opposes this nomination, please unmute yourself and indicate by saying "nay". Motion carries. Mister Arash Ghafoori is now a member of the Technical Assistance Committee. Welcome. Is he here with us today?

Abigail Bagolor:

He is not, but we will go ahead and send the notice to Mister Ghafoori.

Chair Michele Fuller-Hallauer:

Since he is not with us today, I move that we table agenda item number five, which is introduction of new and continuing members of the ICHH Technical Assistance Committee, since he is the new member and that would be for his edification. We will move on to agenda item number six.

Agenda Item VI. [For Information Only – Presentation from Campus for Hope Foundation – Kim Jefferies]

Chair Michele Fuller-Hallauer:

We have a presentation from Campus for Hope Foundation and Ms. Kim Jefferies has joined us. Welcome. We are excited to hear about Campus for Hope. Thank you for joining us today.

Kim Jefferies:

Thank you so much for the invitation. Happy to be here. I see that most of you have heard about Campus for Hope and have an idea of what's happening relative to this, so I'm going to skip through the

front part of the presentation and give more of a status of where we are. We all know the challenges that we're experiencing in this community when it comes to homelessness are pretty significant. To give you some context, I came from San Antonio and worked on the model for Campus for Hope that is taking being adjusted to this community was established. On this call is Aja Leija, the chief of staff, also came from San Antonio. We recently hired Doctor Albert Chavez as our chief program officer, who came to our team from Catholic Charities. We are excited to have a local expert on the team who's been in this space. San Antonio is about the same size city as Las Vegas at approximately two point four million people. While the point-in-time count is flawed in it's own nature of the one-day count, the San Antonio point-in-time count is around three thousand three hundred and the Las Vegas point-in-time count is about seven thousand nine hundred. That gives you an idea of the impact that the fifteen years of having a campus like this has had on the San Antonio community. There's a couple of things that were shocking when we look at the data over the past five years with our working group on the point-in-time count and that's the increase in family homelessness. You all are seeing it four hundred fifty percent over the last five years and first-time homelessness increasing at a rate of eighty-one percent over the last five years. More people are falling into homelessness. I'm not telling you something you don't already know, but the data proves it out in the HMIS system. We're here as a campus to provide a significant capacity in this space. In the homeless response system, we know there needs to continue to be prevention, investments in housing, affordable housing development and permanent supportive housing. Those are our bookends and we're going to sit in the middle of the system. It's really a public and private partnership with the Resort Association and other business industry contributing one hundred million dollars and the state matching that one hundred million dollars for us to build our twenty acre, nine hundred bed campus. Concerning nine hundred beds, we are adding significant capacity in the space and this community so that people can hopefully get off the streets and start to work to transform their lives. Our goal is to create a comprehensive campus that meets people with dignity and respect and gets at the underlying cause of their homelessness. This is a campus that isn't going to do all the things. It's a hub and spoke model. It's about campus creating the infrastructure and environment, paying for the lights and maintenance and bringing partners to the table who can bring the best of what they have to offer to help us get at that underlying cause of what led to someone's homelessness. Anything and everything that someone might need to rebuild their lives will be on our campus. Medical, dental, vision, behavioral health services, substance use treatment, workforce development, housing navigation, education supports, GED classes, ID recovery and basic needs. When people are experiencing homelessness, they are in survival mode. It's really hard when you're in survival mode because your brain is wired differently to think about what's next for you. It's really about how we meet their basic needs of a safe place to sleep, meals, clothing, all that kind of stuff. Then, to give them the time and space they need to address those causes whether it's ID recovery, child care or kennel and cattery, which are all kinds of things we will have on our campus. The goal is to help people who have had a difficult time integrating into the community and using the resources around them, because there's a lot of great things happening in this community. This gives them a place to go where they know those services are there on that campus and they can easily navigate them. Then, they learn and take that skill with them, taking the support networks they've built with our partners on campus out with

them in the community. In San Antonio we had significant impact on individuals. Our one-year retention rates, if we permanently house somebody from the campus, were ninety-two percent that were still housed a year later. The ten-year housing retention rates range between eighty-seven and ninety-two percent. The lowest being eighty-seven percent of them are still housed ten years later. That's really about getting at the root cause such as getting that better job, helping with childcare subsidies or getting them enrolled in those things, substance use or mental health challenge that somebody might be experiencing that makes it harder for them to navigate this world. Our goal is and always will be permanent housing. We are a stop on their journey. In San Antonio, the average stay is about four months. We anticipate it will be longer here because the affordable housing crisis is a little bit deeper here than it was in San Antonio. Each municipality that's participating is required to have a regional navigation center. In the City of Las Vegas, The Courtyard will be their navigation center. The county has some hotels that are their navigation centers. City of Las Vegas is still figuring it out, so we'll figure out what those navigation centers are. That's where individuals will go and then they'll be moved to the campus. It doesn't prohibit us from creating other ways for individuals to get to campus. We're creating entry point partnerships with trusted partners such as eviction courts, outreach teams and other people who are the first line of where somebody might go when they first move to experiencing homelessness so that we can get at this criminal justice system and move people from those points of entry directly onto campus. We have a working group and are going through a lot of this and are working out the details. The first thing we tackle is the campus profiles. Because we will have families and children on campus, there is a need for some sort of safety. We had to look at what the campus profiles are that we can and will have the capacity and ability to support holistically. Those are economically displaced families and individuals, singles with low to moderate acuity such as people coming out of detox but not active in their addiction who have stabilized to whom we can provide a step-down facility, individuals with mental health challenges that are not acute and causing psychosis. That doesn't mean we can't be a step-down from a facility that gets them stabilized and move them onto campus after that but there has to be a little bit of stabilization to be in the campus environment. You'll see why when we talk about the requirements for eligibility. Individuals exiting adjacent systems, criminal justice system, eviction court and healthcare systems and don't have a place to go from the hospital. Then, individuals fleeing domestic violence. We obviously aren't the first point and don't ever want to be the DV provider in this space, but in San Antonio and the same here, there's just not enough beds in the community, so we end up being overflow for domestic violence. Veterans aren't specifically called out here because they are kind of across this continuum, but they are included in part of who we will be serving on this campus. They can be in many or all of these categories or not. There's so much overlap in all of them. Individuals may have multiple client profiles. We did this to say who we are serving, how do we fill the gaps, what are the services that they need. We can create the right mix of housing interventions for those individuals, as well. We have figured out what the make-up of the actual beds on campus will be with thirty-seven percent, or a little more than a third of them, being dedicated to families and forty-two percent for individuals with males and females in separate spaces. We also heard a need in this community to separate out some other individuals. There will be three coed spaces for young adults eighteen to twenty-four. There's a significant amount who are unsheltered in this community, increasing

ninety-four percent last year in the point-in-time count, meaning lots of eighteen to twenty-four year olds here who are literally on the street. We want to help solve that. We know there's Shannon West and other great things but the capacity is needed here. Unmarried couples or men and women who don't have children and aren't married but don't want to separate to go into a typical shelter environment, creating a space for them and creating a safe space for LGBTQ individuals. We are working out all of these. Are they wings of dorms? Are they their own kind of dorm space? What does that look like? These are dorm style settings. We want it to be comfortable and beautiful and want them to have as much choice as they can but also don't want it to be so amazing that they don't want to leave. This is not a permanent place. This is a temporary home for individuals as they're working through whatever they decide they want to work through in their person-centered plan. So, two-door room, bathrooms at the end of the hallway, single restrooms in some of the more sensitive areas. There's enough space for that. Families will get their own rooms, but they will be a typical kind of dorm style. There will be other things on the campus. It will be like a little city with a childcare center, after-school care, kennels and a cattery, and a kind of retail shop. They are all free to our clients. Clothing stores, barber shop, beauty salon, post office, credit union, snack distribution, snack bars so they can get their needs met but also work and volunteer in those environments and help build the community and build skills in each other as they're moving through that. There will be a fitness center gym. There will be a chapel with spiritual services for people who want to engage in that and for faith-based organizations to engage with us. Micro enterprise such as a café and bakery. An introduction to trade center for clients who, as we understand, may not be able to work in the gaming industry because of licensure and backgrounds. This will permit clients to work with the construction industry, knowing there's always construction going on because Vegas is known for blowing things up and reinventing them. We wanted to address how we get people into a trade rather than just a job. We have a continuum of workforce development from volunteering on campus to stipend work to working on campus to working off campus so that we can meet people wherever they are in their journey and help support them to get there. The campus will have eligibility requirements. They have to be resident of the State of Nevada, as required by legislation. We are working on what that looks like and how to verify. They will have to pass a background check. We won't have registered sex offenders on the campus, unfortunately, because we have children. We worked with our working group to be as lenient as possible when it comes to that. We have what is an absolute no and what is an absolute yes. Most things fall in the middle where we look at what the background is and what the circumstances have been since then. We are really trying to be as inclusive as possible but still maintain safety. They do have to be committed to sobriety while on campus. What that looks like is doing a urine analysis before they come on campus so that we know they are sober, which is why we have to be a step-down facility. We are not somewhere where somebody is in active addiction, but we are happy to take them. We aren't worried about THC. We're not going to a zero tolerance. If somebody's on campus and they stumble, it's more the conversation ends up being about what happened, what the stressors are, what led to the relapse and what we can give the client to develop other strategies to help manage that anxiety or stress or whatever led to the issue where they relapsed and get them back on track. Obviously, if it's a pattern over time, that's a different story. The clients will be required to engage in programming and volunteer work on campus. Everybody is going to

have to do a person-centered plan that includes, at a minimum, income and housing plans addressing how they will get income. That could be benefits if they're a veteran or disabled. It could be a job or career or the next level job. Then, it will address what their housing looks like. The next two images are a couple of renderings to give you an idea. It's like its own little city. It's twenty acres with residential buildings, retail buildings, a gym, playgrounds and open space. We are trying to create a trauma informed environment to meet people where they're at. This will allow us to shift from asking what is wrong with clients and how do we fix them to considering what happened to them and how to help them overcome issues. We want to do this through the design, as well. The timeline for this has us currently in design and construction. We are still in design. We are currently preparing the site this fall and won't start vertical construction until next summer, continuing through the end of 2027 and hope to open by Spring of 2028. I intentionally skipped over January through May because we are still going to be in design. We're going to RFP for partners. We're going to do a request for partnership for services on the campus in quarter one of 2026. That will come out and in quarter two we will do site visits and discussions with individuals who have submitted and make selections. By next summer we will know who's going to be on campus. If those partners wish to have some input on the design, they will have that opportunity at that time. This will allow us eighteen months or so before we open to work out data collection requirements and those sort of things. We want to make it easy on our partners. We want to do the heavy lift and build out the API, so you only have to enter data once. We want to make sure you're set up for success while you're on our campus and that we can help you build out whatever capacity you need leading up to opening. This includes training, culture and making sure that partners know what and how things are happening on campus. We will have partner meetings throughout that whole time so all the partners can know each other, work together and help us build out the best of what this community has to offer to benefit the clients that end up on our campus. With that, I'll stop and am happy to answer questions that you all may have.

Chair Michele Fuller-Hallauer:

Thank you very much. That's a lot of information and you've really thought through the process and what you're bringing to the community. I appreciate that. Any questions from the committee? Brooke?

Brooke Page:

Thank you for this comprehensive presentation. It's helpful to see it presented this way. The Interagency Advisory Council on Homelessness to Housing Technical Assistance Committee are working to support the action plan of the state. Is there partnership opportunities or things that you think, at a systems level, we should be doing to help support you? You mentioned the hub and spoke model. There's probably a lot of conversations around partnerships and recognizing that there's also a need for folks that are in active use, sex offenders and are coming out of institutions that require supports. How can we support you all in your model and address ideas for the additional supports you need in the community?

Kim Jefferies:

It's a great question and thought. Campus is here to compliment and add to. There are other low barrier

shelters that are serving those populations. There's still not enough capacity relative to that. There's not enough substance abuse treatments. There's not enough behavioral health and psych beds in the community. We are currently focused on getting campus set up, but we also know that without the whole system we are going to fail. We need the system to work, too. I'm happy to have conversations with you. It's really us working with you all, the partners and the coalition to do a really good homeless response system mapping of who's doing what. We want to do that, too. We want to lift up. Yes, campus is doing this work, but without the people in the low-barrier shelter space, this community would have a much more significant situation. There's still not enough. With recuperative care and things that are expanding, there's a lot of good happening in this community. It's getting an inventory across the continuum of where there are things coming online and where there continue to be gaps. We'll be able to help support that data over time. In the interim, we have access to the Resort Association and their collective power and advocacy. If there are things that we collectively should do or you are working on as a coalition in the next legislative session, we can work to support that because there's going to be significant alignment with what you're doing and how it's going to impact our campus. This would mean looking at system mapping, where things are working well and where there needs to be additional capacity. I know people in the space have a good idea about it, but I don't necessarily think funders know how it all works together in a collaborative nature of what's happening or what's needed. It was the same in San Antonio. It was always a constant battle to educate our lawmakers and local elected officials about how we were working together and where there were still gaps needed. We got there over time, but it took a few years and a lot of voices.

Brooke Page:

Thank you so much. I just had a conversation with Councilwoman Cohen today, so that's great.

Chair Michele Fuller-Hallauer:

Doctor Juniel?

Pamela Juniel:

Thank you for the wonderful presentation. I represent the Nevada Department of Education and was curious if you have had any interaction with anyone at NDE. You mentioned your campus will be shaped similar to the framework and infrastructure of San Antonio. Do you have a committee or board where there's representation for education in terms of service provision and supports?

Kim Jefferies:

We've connected locally with CCSD. They are part of the working group, somebody from their Title 1 Hopes Program that works with kids experiencing homelessness on their schools under McKinney-Vento. We are connected with them on a local level. We have not connected at the state level and would love to do that and have those connections made.

Pamela Juniel:

That would be me. I'm your state coordinator.

Kim Jefferies:

I would love to connect with you because we have a technical advisory committee in addition to the working group. There's an opportunity for people in other spaces to join the technical advisory group in addition to the working group, so we have good representation across both those and get this right kind of feedback and connections as we're moving through this.

Pamela Juniel:

Feel free to email me directly. Our staff will share that information. I also wanted to let you know that we are developing our Nevada Compass app and should be done by the fall. This will operate as triage where we would actually list providers and Campus for Hope would be one of those. We wanted to make sure that we connected you with all the different items and the service areas in terms of wrap-around. I also hope you continue to have a working relationship with our committee. I'd like to have continued conversations with you and maintain a relationship at the state level for education.

Kim Jefferies:

Absolutely. It's so important. Our kids who end up on campus tend to be transient in nature. There's a lot of things that get missed in their education. Whether they have a disability or a learning disability or something like that gets missed because they're just hopping from school to school and they don't have the consistency. With attendance issues, they get behind, so we wanted to make sure we're providing that consistency while they're on campus then transitioning them well when they leave. I'd love to pick your brain about that.

Pamela Juniel:

Our Title 1 Hope Team is exemplary. I'm honored to be able to oversee the work that they do. I noticed that in the service areas, with regards to wrap-around, you mentioned education and workforce development. I know this may be out of the scope of Campus for Hope. Is there any opportunity beyond the community presentation that you have here where you would be available to educate service providers? Sometimes the education of service providers is something that may be fruitful and a great place. Speaking for myself as a service provider, I may be imposing my view of what service would look like versus building my own capacity to be in a space to listen into those who have needs may need. I would love to pick your brain at another time.

Kim Jefferies:

Absolutely. I would love to explore that with you and part of the reason we brought Doctor Chavez on board. He has a lot of experience with training and developing training protocols and systems. We'll do that not only for our team and the partners on campus, but happy to do that for the community, as well, if there's a need.

Chair Michele Fuller-Hallauer:

Albert?

Doctor Albert Chavez:

Thank you for your time this afternoon. I had a few things to say. I think everybody on this call have

been in the community for some time. We've worked through a lot of different working groups and things of that nature to take a look at what the need is in Southern Nevada and how we can better serve the individuals that are living without home. I know that Campus for Hope is most certainly going to be a game changer for Southern Nevada. It's exciting to be part of this foundation and group and starting from the ground up. At the same time, I hear what you're saying in terms of the homeless response system. We went on outreach this morning. We are all passing by encampments and people on the street on a daily basis. It isn't until you get to that encampment that you see how massive the issue is with regard to homelessness. In terms of outreach, the workers need answers now. When you're thinking about an individual who's ready to change, that readiness to change is a short window. The whole thought process is if we can get somebody to move from where they are to somewhere else. As the old cliché says, sick and tired of being sick and tired. When we were out there today, their thought process is concerning all their items of value are with them at that moment. The client might have issues with knowing their history of messing things up and assume that they will fail in going to treatment only to return to having nothing. We think that this is going to be an awesome thing for our community. At the same time, the system work that needs to be done needs to be done with us as partners in the system. The system is what's broken. Today, we ran into an elderly couple, and the outreach folks told me that they had called APS several times and APS wasn't able to get out there and meet with them. It's those kind of things that we need to take a look at. I've spoken with Kim and am so inspired to work with her. The thought process is to take a look at the next legislative session and identify what else we need. Our state and area is being overrun by so much need. At the end of the day, those people are out there. We go talk to them in encampments and find out these are people. I think this is a great start. It's going to be a trauma informed, person centered campus. We're going to have a whole bunch of cool options for our clientele. Then what? I'm excited to be part of this mission and vision. I'm also excited to hear you all saying things like what else can we do. In order to change things, it's going to take groups like this to continually push, pick up and carry the flag.

Chair Michele Fuller-Hallauer:

Julee?

Julee King:

I have a question related to the percentages of single females and males. Where would married couples without children fit into the picture?

Kim Jefferies:

Same as unmarried couples And any kind of couples. The other thing we saw in San Antonio when we opened the couples rooms is we had a lot of families who had older children with IDD and autism. Where normally the eighteen or twenty-one years old would have to separate from their parents. We would keep them together in those rooms. We also used them for people like me in their fifties who are taking care of aging parents. They could stay together in rooms. It doesn't mean if they're both female we wouldn't want to put them in the same female dorm. Beds don't always come up together. Having

those couples rooms available was helpful in those arenas. I love that ask, because we can change that to say married or unmarried couples. We don't want to be exclusive. We can just change it to couples.

Julee King:

Thank you.

Chair Michele Fuller-Hallauer:

That was a great question and great explanation. Maybe the term couples is a bit of a misnomer. What I heard was it's not always couples. I heard it could be a parent and child, a grandparent and grandchild or it could be any makeup of two adults without a minor child.

Julee King:

How are we defining families in this sense? Is it there's at least one person over the age of eighteen and at least one person under the age of eighteen? Or is there some other definition that we're using?

Pamela Juniel:

Family compositions is extremely important, especially when we may have a grandparent raising children, as well. Thank you for bringing that up.

Kim Jefferies:

Any and all families. Whether it's single fathers with one child, single mothers, two parent households, grandparents raising children, any kind of family even older siblings raising younger siblings. To your point, Julee, as long as one is over eighteen and there's one under eighteen, that's considered to be a family unit that we would keep together.

Julee King:

Okay.

Pamela Juniel:

Then, we also have to look at guardianship, too. Sometimes there's some court-appointed situations

Kim Jefferies:

Absolutely. If you hear or see anything we're doing that doesn't align with the core values that you have, call us on the carpet on it. We're always open to feedback. We'll have lots of opportunities for our clients to give us feedback through residents councils, town halls and formal processes.

Chair Michele Fuller-Hallauer:

We are still soliciting members for our Technical Assistance Committee. You or one of the member of your newly created team might want to apply to be a Technical Assistance Committee member. We are glad to evaluate and see if they're a good fit for our Technical Assistance Committee. That may be something to consider as we move forward. Although it sound like you have a lot on your plate right now.

Kim Jefferies:

I appreciate that. We'll likely take you up on that.

Chair Michele Fuller-Hallauer:

Other thoughts, ideas, suggestions or feedback? Kim, I wanted to meet with you to talk. I'm happy to hear that Albert is now on your team.

Kim Jefferies:

I would love that.

Chair Michele Fuller-Hallauer:

I definitely know the lay of the land in Southern Nevada. Albert can fill you in on that a little bit if he wants to. Thank you so much for being here today and sharing with us what the vision, mission, view and longer-term anticipation for Campus for Hope is in Southern Nevada. We look forward to partnering with you as you make this vision come to fruition. We are here to help support in whatever way we can. I know that I speak for the other members of this committee that if there's anything we can do individually or collectively, please reach out and we will do whatever we can. Having these beds in the community in our state is critical to help us in addressing and ending homelessness. We want you to be a success. Thank you for being here.

Chair Michele Fuller-Hallauer:

We welcome you to stay for the rest of the meeting. Unfortunately, we can't have you speak in the rest of the meeting until the public comment at the end, but you are welcome to listen. We'll be talking about our strategic and action plans during the next part of the meeting. Feel free to listen and gather information as we go forward.

Kim Jefferies:

Thank you for having us.

Chair Michele Fuller-Hallauer:

With that, we will go ahead and close this agenda item.

Agenda Item VII. [For Possible Action – Review the Current Strategic Plan and Discuss Any Revisions that Need to be Made]

Chair Michele Fuller-Hallauer:

Just for some clarification or history on this agenda item, at our last meeting, we had a presentation from the Nevada Homeless Alliance and our Lived X consultants on the last legislative session, and some of the laws that were passed. We wanted to do a crosswalk on how those laws would impact our strategic and action plans. Our homework was to look at those and come back for deeper discussion on what that would be.

Pamela Juniel:

Is there any way we could get the spread of the document again? Thank you.

Chair Michele Fuller-Hallauer:

How many did a crosswalk between the various laws or bills that passed and how they would affect our action plan?

Pamela Juniel:

When was the homework sent out? \

Chair Michele Fuller-Hallauer:

We talked about it at the last meeting.

Pamela Juniel:

Thank you.

Chair Michele Fuller-Hallauer:

Okay. Adrienne, do you want to start with some of your ideas and we can tag team and talk about what we found?

Adrienne Babbitt:

It was a little overwhelming to dive into all of the policy and then compare it to our strategic plan. There were some policies that I couldn't figure out where exactly to fit into the strategic plan. The ADU policy was one that I initially started with, where it talked about requirements for some jurisdictions to have some sort of ordinance for ADUs with the intention of ramping up production and making it easier for ADUs to be in existence. I was curious if there were some possibilities to combine the housing legislation in AB540. Can we master at least eighty years? And if you agree to do that then there is a dedicated grant from AB540. I'm probably thinking too deeply on this, but that was my initial thought. This could be a real opportunity to look at this funding for affordable housing and this requirement to have ADUs in providing some more affordable housing placement. Is there a way to add incentives for partnerships for AB540 funding activities and we create a new activity on strategic issue one that reflects promoting education on ADUs?

Brooke Page:

Adrienne, thank you for taking the time to do your homework and making the connection. What is really important about what you're saying is identifying number one. What is the policy and what is the opportunity for this body to pay attention to a policy that could be impacting the strategic action plan? I'm wondering if it makes sense for what you just raised about ADUs. On the housing tab, we have one of the goals listed as Promoting the Development of New Supportive Housing Units and a suggested action of providing the resources and support necessary to further expand and develop the inventory. If this particular ADU legislation provides resources that could expand the inventory along with AB540 and that could be used to expand the inventory. It would be important for us to log that here as a comment or something to connect the dots related to this particular goal. Now that we've got funding and opportunity, can we follow that through, through the rulemaking process, and see how this legislation is going to be rolled out? Is it going to be used to develop housing for people experiencing homelessness?

Can we track it through the rulemaking and implementation process? Tracking it as an opportunity is where Adrienne is calling out that we've got new legislation.

Adrienne Babbitt:

Thank you, Brooke. On my document, I also have this on strategic issue one.

Pamela Juniel:

Is there a way that someone could send me an updated copy of this document? Thank you.

Brooke Page:

Does that make sense to have us connect the dots through the legislation and what goal it aligns with? I don't know if we need to necessarily update our action plan goals and all the actions but is it a matter of us connection the dots with where there's new legislation or new policy that could be impacting. I'm almost speaking to this being a living document that we can update with new opportunities or things that are happening statewide.

Chair Michele Fuller-Hallauer:

Yes. I think that makes sense, Brooke. My team has been kind of taking this on and doing some exploration. It's not complete but what we've been doing is we took the action plan itself and under comments identify both state and federal things that have been happening. Are there things that are impacting our activities? Does it change anything for our activities or not? Are there statutory changes that addressed a burden? Are there some ninety-day steps that we might want to consider? That's where they've been adding some things such as collaborative partnerships that were shown to help increase state agency coordination and create new partnership opportunities. The ninety-day step for this was to identify two new agencies or private sector partners to fold into existing collaborative tables. They did not identify which one of the bills or laws is impacting that. I would have liked to have had that included.

Pamela Juniel:

I don't have access to this document. I will be able to fill in all the legislation that is applicable in terms on education, specifically SB 177 that was passed earlier this year. In short, it gives a provision which is not a good thing. This is where I would need this group to support us. Administrators are now given a little more leverage and leeway to suspend and expel homeless as well as foster kids without consideration of their situation and the trauma associated with being homeless as it refers to repeated behaviors. SB177 also pushes back against the restorative legislation around educational plans that were supported by AB330 and AB285. There are other pieces of legislation dating back to SB147 and AB197 that have been passed in the last few legislative cycles. I will update once I have access to this document.

Brooke Page:

These are important policies along with identifying what the policy is, the year it was passed and the action from that policy that impacts the activities that we've identified. We need to list what is going to help advance this action plan. That is something we could go in and provide. Michele has shown a lot of

great information. Coupled with the legislation or the policy that is referenced, it gives us a lot of context.

Pamela Juniel:

Thank you for pausing for us to take a look at this and get additional refined directives. This is such a powerful tool. Looking at where we started to where we are now, this give us a more refined purpose for this work that we're doing. I love seeing where we went from developing the strategic issues to applying policy and moving the work forward. It's a great way to shore up the supports that we're seeing around the state and be a valuable partner in adding our perspective because we have this collection of work.

Chair Michele Fuller-Hallauer:

This is probably a question for our DAG. We're strung by the fact that we can't use a shared document that all of us can work on at the same time. We also don't want to duplicate effort. The work gets slowed down if we're waiting on one person and then it gets sent to another person and another person. I'm trying to think through the most efficient way, given the constraints of being a state public body, how we can move forward in populating this information into our action plan. If folks are amenable, I can have my team go back and finish the comments then put the applicable law. Then, we can send it to the next people or small group to populate the next thing. Or we can break up tasks and send it. I can send mine in and then everybody else can send different pieces to Abigail and team to be compiled into one document. How do we want to move forward? Ideally, I'd love to have a shared document we can all work in at once, but I don't think we are allowed to do that.

Pamela Juniel:

Once we find out what parameters we need to operate under, I am okay with updating the document because I have it now. Thank you. Moving forward, whatever our DAG decides to do with it, I'm definitely amenable to that. This work is too important to just fall by the wayside. I know that our group won't do that. Having a purposeful path forward would be helpful.

Chair Michele Fuller-Hallauer:

Based on my assumption, we cannot have an open shared document. Doctor Juniel, why don't you start putting your information in and populate what you can? My team will finish-up what we've started. We will get that sent over to Abigail and team. We may need to add a column. Brooke, can we add columns to this document?

Brooke Page:

Yes.

Chair Michele Fuller-Hallauer:

We may need to add some columns to the document for the work that we're doing. We can figure that out once we start getting the information. For anybody else, same thing. If you've got information that needs to be added, it doesn't have to be the whole document. It could be that you have looked at one or two pieces of legislation and have figured out where the intersectionality is or how it impacts, give us

what you've got for that. Anything that you can do is helpful. Do what you can and help us do the implications of state and federal laws on how they are impacting what our activities are. Do they make a change? Do we need to consider something different? Are there things that they impact what we're doing? Does it drive something that we need to do, or does it help make things easier? How does it make things easier? Does it connect something from this strategic issue, an activity in this strategic issue to an activity in another strategic issue? Does that help make some things different or connect in a different way that what we thought otherwise?, I'm not sure at this point what that intersectionality is. You all are smart and have a different lens and point of view on things than what I do. That's why you're here and why we are all collectively looking at things. We need your input. We need you to help us think this through so that we, collectively, have the best product that we can help our state with. Doctor Juniel?

Pamela Juniel:

Thank you, Madam Chairwoman. Based on the work your group has done and Ms. Page's feedback, I am okay with giving you the space on the document to allow you and your team to finish those tie-ins that were recommended. Then, you can kick it back to me or however you want to do that, so that I don't disrupt the flow. You've already put some work into your space. Is that okay?

Chair Michele Fuller-Hallauer:

Yes.

Pamela Juniel:

I can create a document offline and once it's kicked to me, I can fill it in. You had already started working and had put things in there. I don't want to disrupt that.

Chair Michele Fuller-Hallauer:

Either way you want to do it, Doctor Juniel, is fine with me. We can absolutely work with that. If you want me to continue on finishing it and kick it to you, I'm glad to that.

Pamela Juniel:

Madam Chairwoman, I agree with that. I want to respect the work that you've begun and can pick it up from there.

Chair Michele Fuller-Hallauer:

Okay. Adrienne, what process would you like to go through to get that stuff that you've done? We want to make sure we capture that work that you've done.

Adrienne Babbitt:

I could just email you and you can look to see if it's duplicative.

Chair Michele Fuller-Hallauer:

Okay.

Pamela Juniel:

I can also do the same if that's easier and would allow us to remain within the parameters of the function of the group.

Chair Michele Fuller-Hallauer:

If you want, Doctor Juniel, you can do that. We can go from there.

Pamela Juniel:

Thank you, Adrienne, for that suggestion.

Chair Michele Fuller-Hallauer:

Other discussion, thoughts or ideas?

Adrienne Babbitt:

Michele, are you able to share the working draft that you've done already? Or would you prefer to wait until your team is finished?

Chair Michele Fuller-Hallauer:

I can send it to Abigail this afternoon and let her distribute it as a draft.

Adrienne Babbitt:

I'm hesitant to have too many versions circulating but I'm interested to see what your draft looks like. I'll leave it to the decision of the group.

Chair Michele Fuller-Hallauer:

I'm open to thoughts and suggestions.

Brooke Page:

To manage version control, the most recent version would be helpful. The more that we have multiple version, it gets confusing if we're not saving things with updates and who contributed. We had that challenge before with a document that we were trying to circulate that didn't update or capture someone's information. Whatever the process is, we need to make sure we're consistent and sending the most updated version.

Chair Michele Fuller-Hallauer:

So you're saying wait until I'm done and then send it?

Brooke Page:

That would be ideal.

Pamela Juniel:

I know this wasn't put to a vote, but I second that motion. Thank you.

Chair Michele Fuller-Hallauer:

Other thoughts, suggestions or comments? The other thing that we talked about was if there are any

changes or adjustments that need to be made to that plan. Did anybody come thoughts or ideas of any changes that need to be made to the plan?

Brooke Page:

It would be hard to make changes without hearing back from the ICHH on the action plan and getting some direction as to how they want us to move forward with managing this process or not. Is that something we can table until after they meet and provide us with some guidance?

Chair Michele Fuller-Hallauer:

We absolutely can because it's up to us. We can absolutely table that until after they meet.

Adrienne Babbitt:

Can someone let me know when the next meeting of the ICHH is and confirm that this topic is on the agenda?

Abigail Bagolor:

They are set to meet on Thursday at 1:00 pm and, yes, this is part of the agenda.

Adrienne Babbitt:

Thank you.

Chair Michele Fuller Hallauer:

Do you know what number it is on their agenda, Abigail?

Abigail Bagolor:

My apologies. It's on the agenda item number ten but is only an update from Brooke Page regarding the Strategic Plan. I don't think it's part on their agenda.

Brooke Page:

Is the intent that we present again what we presented a few months ago about the Action Plan? We were anticipating receiving some guidance from them on the Action Plan. Is this an actionable item for them to provide feedback?

Abigail Bagolor:

It's for possible action, so they can vote on it.

Brooke Page:

So maybe reiterate the presentation? Thank you.

Chair Michele Fuller-Hallauer:

Abigail, for you information, I'm not going to be able to make that meeting. Their meetings always seem to conflict with a standing meeting I have with the Rural Nevada COC Steering Committee.

Pamela Juniel:

Is anyone from our TA group aside from our chairwoman or any other designee able to attend those meetings? Are those closed because we are technical assistance and are separate?

Abigail Bagolor:

It's a public meeting. You can definitely join. If you have any questions, you can wait until the public comment.

Chair Michele Fuller-Hallauer:

Anything else on the Action Plan?

Adrienne Babbitt:

Does anybody know if the Nevada Affordable Housing Council has been created, or what that process is? I would love to have this group connect with them for some sort of coordinated communication. I don't know much about that group.

Chair Michele Fuller-Hallauer:

I don't know. Does anybody know?

Brooke Page:

There was nominations that went out that they were identifying the committee, itself. I'm not sure if that's been decided.

Adrienne Babbitt:

Thanks, Brooke.

Chair Michele Fuller-Hallauer:

Other questions or thoughts regarding the Action Plan? We've got our homework assignments and we're going to wait for direction from the ICHH on Thursday. Hopefully, they'll give Brooke some direction on Thursday. Has anybody heard about the Nevada GOP proposing a Coyote Compound based on Florida's Alligator Alcatraz? It might be important for the work that we're doing for our plan and all of that.

Brooke Page:

I have not heard of that.

Chair Michele Fuller-Hallauer:

It was on ABC earlier this morning.

Pamela Juniel:

The only news that I have seen was about our governor mentioning that they would be cooperating with ICE. I didn't know anything about a Coyote Compound. If the context is similar to what is taking place in the other state, it is cause for concern. It also highlights the importance of shoring up these strategic issues and making sure our ICHH is well aware, abreast and open to any suggestions that we have to push back in terms of making sure that we're doing everything we can to address and mitigate homelessness. Thank you.

Chair Michele Fuller-Hallauer:

Thank you, Doctor Juniel. I don't know the accuracy of the reporting. It came to my attention today just

before this meeting. If it's true, I think advocacy definitely is going to be critical. I think it's going to be something this body definitely needs to be aware of. If there is nothing else on the Strategic Plan or Action Plan, I will go ahead and close this agenda item.

Agenda Item VIII. [For Information Only – Discussion of Agenda Items for the Next Meeting on September 16, 2025]

Brooke Page:

We need to add a topic that allows us to discuss the criteria for priorities related to geographic representation for this committee. We also need to do a follow-up on the ICHH meeting and next steps related to the Action Plan.

Chair Michele Fuller-Hallauer:

I have a clarification question, Brooke. For the geographic representation criteria, do you want to discuss just the geographic representation, or do you want to discuss all the scoring criteria for new members?

Brooke Page:

All of it. Thank you.

Chair Michele Fuller-Hallauer:

If we're going to discuss the scoring criteria and possibly make adjustments, do we still want to have our standing items four and five for voting on new members and introductions?

Brooke Page:

We need to keep the introduction on there, especially if Arash joins the next meeting. For new members, if we can do an update as to where we are with our committee makeup, if there are any vacancies and if there are any applicants in the pool.

Chair Michele Fuller-Hallauer:

Any other items for the next agenda? If anybody comes up with anything, let us know. Send a message off to Abigail, Brooke and myself. We will go ahead and close this agenda item.

Agenda Item IX. [General Public Comments]

Chair Michele Fuller-Hallauer:

Item number two on our agenda is public comment. No action may be taken upon a matter raised until the matter has been specifically added to the agenda. Comments are limited to three minutes. If you are making a public comment via phone, please call 1-775-321-6111, ID 489 058 294 followed by pound. We

are now open to public comment. Please unmute yourself and state your name for the committee. Do we have any public comment? I know we've got a statewide conference coming up.

Pamela Juniel:

I am pleased to inform you that we are making market progress in the development of our Nevada Compass app. In reference to Chairwoman's announcement about the state conference, we are also working on the planning committee to work together to have a space where we can have it open where providers can list themselves on the app. The app is being funded out of Nevada Department of Education that is tied specifically to McKinney Vento law in building awareness, also in identification and immediate enrollment of children and youth experiencing homelessness. This will be linked to multiple websites, which will include our First Five website. It will address the needs, in terms of triage or direct connections to service providers. When a family comes in and completes the Student Registry Questionnaire and are found to be experiencing homelessness, registrar service providers, administrators and our community liaisons will all be at their fingertips with ways to click for housing, food pantries and all of that. Instead of having eight thousand tabs open on a computer screen, the families can be empowered to use it. Let's say someone is at a Boys and Girls club and someone mentions they're homeless, there will be a desktop model and ability. We've gone through the preliminary component of selecting the logos and different things like that. You will be able to see that and there will be a demo available, as well. I believe I shared an email a couple of months ago and will send it out again. If you would be willing to send this out to all your networks. We haven't had too many providers list themselves, and that's something that we will definitely need. We'll also be able to link to any resources that are provided by this group as well as Winged Wolf and a few other of our service providers so that we have a comprehensive listing that is also geo located for the State of Nevada. This is a major move because this will be the first time that we have something in the State of Nevada that is coming from education but will link all of the resources and service providers in addressing homelessness. That will also be listed once we get the opportunity to update the strategic issues in the area of education and workforce development. I'm honored and pleased to be able to share it with you. Thank you.

Chair Michele Fuller-Hallauer:

Thank you. Any other public comment? Abigail, did anything come in via email during our meeting?

Abigail Bagolor:

There is none.

Chair Michele Fuller-Hallauer:

With that, we will close this last public comment. It is 2:47 pm. We will adjourn the meeting of the Interagency Advisory Council on Homelessness to Housing Technical Assistance Committee. We will see you same time, same place next month. Thank you for being here and participating.

Agenda Item X. [Adjournment: 2:47 P.M.]

NEVADA INTERAGENCY ADVISORY COUNCIL ON HOMELESSNESS TO HOUSING
TECHNICAL ASSISTANCE COMMITTEE – August 19, 2025

Respectfully Submitted:

Abigail Bagolor

Abigail Bagolor, Committee Moderator

Approved by:

Michele Fuller-Hallauer

Michele Fuller-Hallauer, Chair

Date: August 9, 2025